

Policy Paper

Eurobonds, Debt Sustainability in Africa and Credit Rating Agencies



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I. Introduction

&# I] Z° VX] ŹkZb Zci° d[° i] Z° Hj hiV°cVWZ°
9ZkZadēb Zci°<dVh1 ŹŹZeZcYj edcXdj cigZhVZ°
VWZ°id°hj hiV°c°i] Z°gZXdcdēb ŹhVcY] Vk°c°\VXXZh°id°
VYY↑°dcVā[°cVcX°c°\gZhdj gZh!ZheZX°Van°c°i] Z°ciZg
cVi°dcVāVē↑Vāb Vg Zihi°c°dgZgīd°Tj ā°āi] Z°g\gdī °c°
[°cVcX°c°\cZZYh#] Z°Xj gZci°āZkZānd[°gZhdj gZhb dV
ābZY°Ydb Zhi°X°VanVcY°ZmiZg°VanVh°ō[gXVc°Xdj cigZh°
VgZ°cdi°hj [[°X°Zci°id°b°ZZi°i] Z°Y°ZkZadēb Zci°Vhe°gV-
i°dch°d[°i] Z°6[gXVc°eZdeā°ZcXdb eVhhZY°c°6°\ZcYV°
'°%+(# dgZnVb eā!i] Z°7gdī °c°\h°ēchi°Tj i°dcZhi°b°ViZh°
i] Z°Hj hiV°cVWZ°9ZkZadēb Zci°<dVā[°cVcX°c°\°Ve°c°
hj WHV] VgVc°ō[gXV°Vi°i°'°*°+Wādc°eZgVccj b°ēbhb Vā
VcY°di] Zgh!"°%°%#°ε°VYY↑°dc!°i] Z°Xdcī °c°Zci°ādhZh°
ı°-°-°#°Wādc°eZgVccj b°°c°°āX↑[°cVcX°Vā[ādī hYj Zīd°
iVn°ZkVh°dcVcY°Vkd°YVcXZ°VcY°WWhZ°ggh°dcVcY°egd[↑°
h] Tj i°c°\°ēj c↑ZY°CVi°dch!"°%°W#6h°hj°X!°i] Z°Xdcī°
cZci°[VXZhV°ā/gZ°hVk°c°\h"°ckZhib Zci°\Veī] Vi°Xdj ā°
VZ[°āZYi] gdj \] i] Z°hj hiV°cZY°c°ZXi°dc°d[°[dgZ°\c°XVe-
↑Vā#°j°h°\V°c°hi°i] h°W1 h°

II. The changing structure of African debt: rising share of commercial creditors

)# Africa's debt is growing but is still low compared to other regions. 6[gXVhVkJg^ZYZW"i d"<9E° g/i d'[Zai[gd b ° - &eZgXZci °c i] Z'nZVg° %%%id°) %eZg XZci °c° %% °hV°g'hj a d[i] Z°Yg'hi X°XdchZgkVi kZ° b VxgZXdcdb X'edaX'Zhi] Vi1 Zg°ej gj ZY!Xdb WcZY° l 4] VYZXVYZ'd[higdc\ \gd l i] VcY YZVW'g'az[Z[[dgh# =dl ZkZgi] Z'g/i d'i] Zc'gdhZ [gd b °) %eZgXZci id°+&eZg XZci °dkZgi] Z'eZgdY° %%%° %& !WZ[dgZTj g] ZgVXXZag Vi °c\ id°, &eZgXZci °c° % %b V °c\ °6[gXVi] Z'g\ °dc° l 4] i] Z[VhiZhi VXXj b j ai °c\ YZW# The latter is con hYZgY°adl °Xdb eVgY°id'i] Z°VkJg^Z°d[°YZkZadeZY° Xdj cigZh°t&%° °eZgXZci#; dg°chiVcXZ!°?VeVc°g\ °h- iZgY°VYZW"i d"<9E°g/i d'd[" *) °eZgXZci °c° % %# l] ZVXXj b j ai °dc'd[YZW!1] X] °hhi °adl ZaiVZadl i] Z° VkJg^Zhd[i] ZYZW°Xgh°hd[i] Z& - %hVcY& . %h!] Vh° g/hZYXdcXZg° VWdj i °6[gXVhYZW'hj hiV°c°VW°at°r°ZheZ- X°Van°c°k°Zl °d[i] Z°X] Vc\ °c\ °Xdb edh°d°dc'd[°hYZW# 6[gXVh\gd l °c\ [°c°VcX°c\ °cZZYh°id°h] eedg\gd l i]!° hig Xij g/ai g/ch[dgb Vi °dc!°c°Yj higVa°bVi °dc°VcY°Y°kZg h[°XVi °dc!°Vh°l ZaiVh°°c°kZhib Zcih°c°hdX°VahZXidgh!° V\V°chi i] Z°VWX° Ygde d[YZXac°c\ d[[°X°VaY°ZkZadeb Zci °

XVe↑Väb Vg Zih¹ dj ä'VZXdb Z¹[Vb äVgl ↑] 6[gXVc°
: j gdVðcYh°VcY°VXXZhh°id°b j X] °cZZYZY°VYY↑°dcVä
gZhdj gXZh°[dgYZkZæeb Zci¹ dj ä'VZ°[VX°afViZY°VcY°
°\g\ciZY#B dg°6[gXVc°Xdj cigZh°WgZX] ZY°i] Z°XVe°
VcY°°hhj ZY: j gdVðcYh!°Wj°i°i] Zi°gZcY¹ Vh°hadl ZY°Vh°
i] Z°\adWaxgh°h°c° %% #7Z\°cc°c\°c° %&!i] Zg¹ Vh°
VXdchYZg°WZ°°cXgVhZ°°cVðcYh°°hhj VcXZ°VcY°b Vcn°
Xdj cigZh°XVb Z°WQ ZQ ZZ°c

f Zn Vd / v

° Q b Z

FIGURE II
AFRICAN SOVEREIGN EUROBONDS, 2000–2021

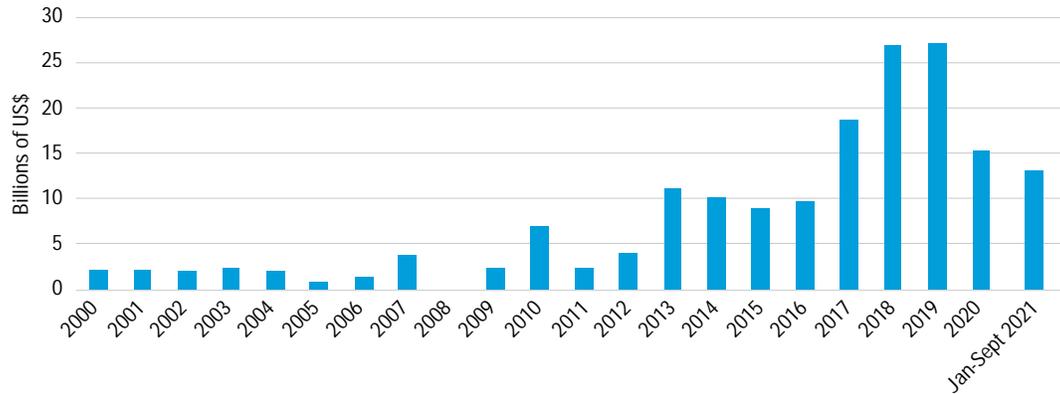
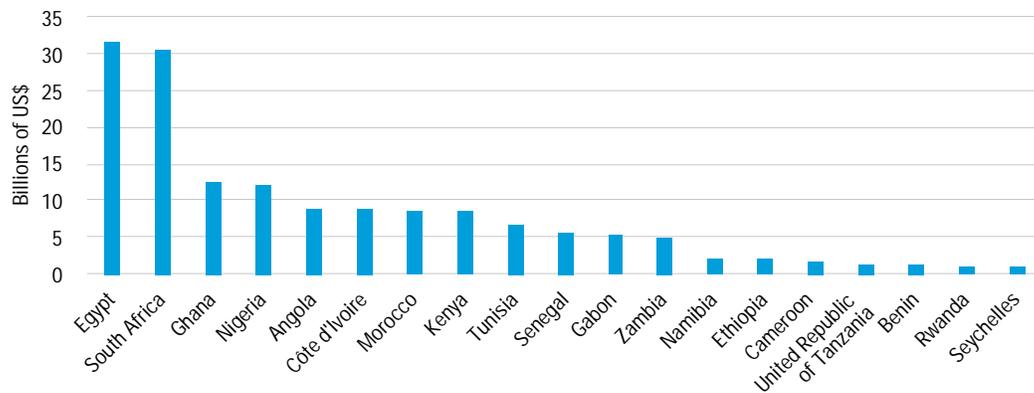
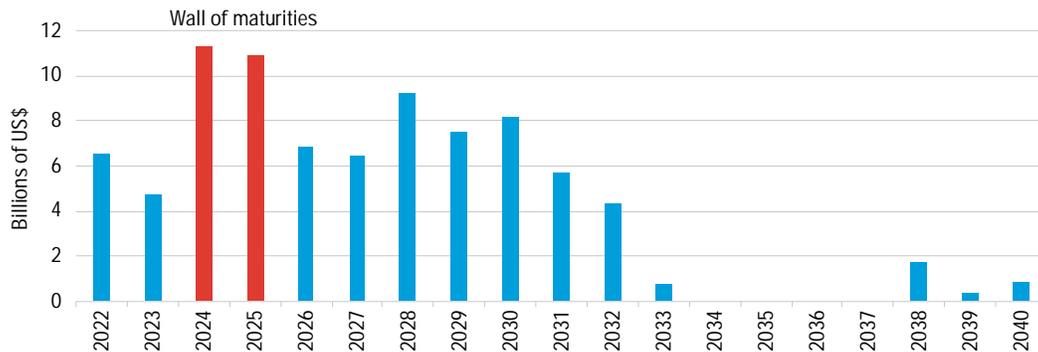


FIGURE III
CUMULATIVE STOCK OF EUROBONDS ISSUED (BY COUNTRY), 1995–2020



Source:

FIGURE IV
AFRICAN SOVEREIGN EUROBONDS MATURITIES, 2022–2040

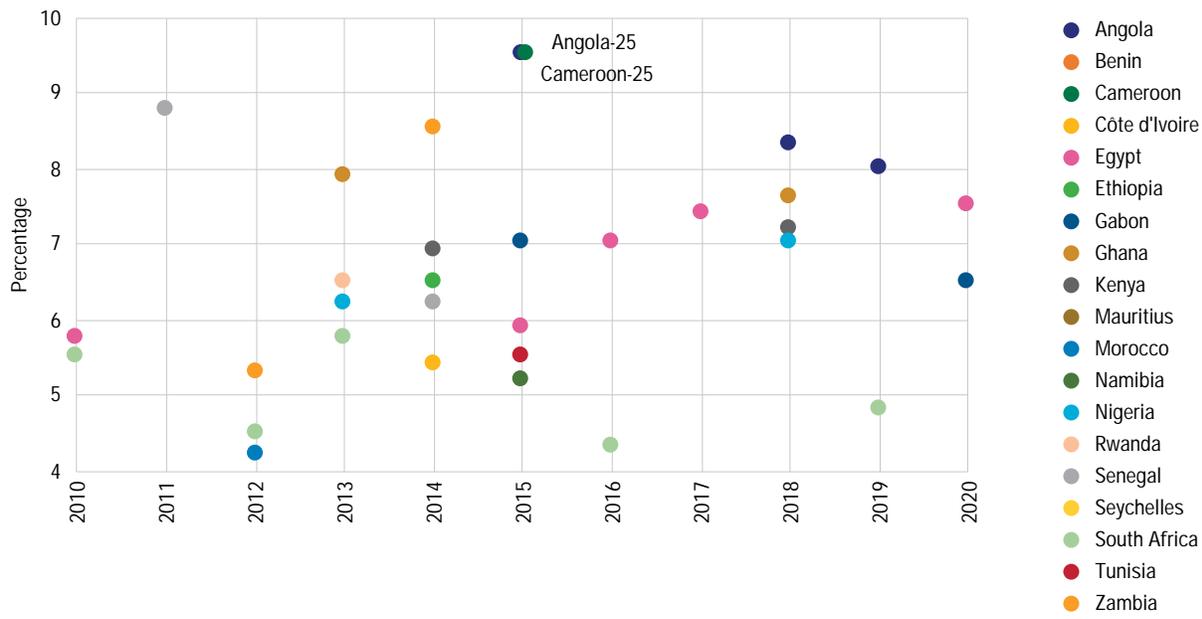


Source:

Xdj edc`eVnb Zcih!l] X] `b V` Z`i] Zb `b dg`ZneZc-
h`kZ`i] Vc`i] Z`iZgb h`d[`XdcXZhh`dcV`adVch#6[gXVc`
: j gdV`dcY`ciZg`hi`eVnb ZcihVg`Z` ^] h`ZZ[`^] g`Kl VcY`
Vg`Z`V`hd`b dg`ZneZch`kZ`Xdb eVg`Y`l 1] : j gdV`dcYh`
`hj ZY`V`h`di] ZgXdj cigZ`h# V` Zc`id`Zi] Zg`i] Z[dg`Z`d-
`e\`g/h`Z`i] Z`f`j Zhi`dc`d[i] Z`Z`m`hi`ZcXZ`d[Vc` 6[gXVc`
egZ`b 1 b `dc`adV`W`aYZ`W`b Vg Zih`H`b 1]!" %`%`W`#`c`
[VXi!i] Z`egZ`b 1 b 1 Vh`Zhi`b ViZY`id`VZ` #`e`Zg`Z`ci`V`Z`
ed`cih] ^] Zgi] Vc`i] Vi`d[di] Zgc`dc"6[gXVc`Xdj cigZ`h`
l 1] V`h`b `aV`gb V`XgdZ`Xdcdb `X`h`1j Vi`dc`#1 The pre-
b 1 b `g`hj aZY`c`V`c`Zi`ad`h`d[i] ` #`W`ad`c`id`6[gXVc`
<dkZ`gb Zcih`dc`dj ihiVcY`e\`d`V`h`Vi`d`ch`g`Z`a`i`ZY`id`
i] Z`i) `!`*`W`ad`c`c` : j gdV`dcYh``hj ZY`V`Zi] Z`Zc`" %`%`
VcY`" %`&` #`H`c`XZ`" %`&`!`i] Z`k`V`j Z`d[6[gXVc`h`dkZ`g`Z`^`c`
: j gdV`dcYh`V`b dhi`i`g`e`a`Z`Y`!`g`Z`V`X] `e\`i` && #`W`ad`c`!
l] X] b Vn] V`kZ`c`X`g`V`h`Z`Y`i] Z`c`Zi`ad`h`id`6[gXVc`Xdj c-
igZ`h`Z`n`ed`c`Zci`V`an`#l] Z`X`dhi`d[i] Z`egZ`b 1 b !`c`V`Y`Y`^
i`dc`id`i] Z`a`X`1 [`c`V`c`X`V`a[ad] h`a`Z`V`k`e\`i] Z`X`dci`c`Zci`!
YZegkZ`h`Xdj cigZ`h`d[i] Z`X`g`l`X`V`ag`Z`hdj g`X`Z`h`c`Z`Z`Y`Z`Y`id`
V`X] Z`kZ`i] Z`Hj hiV`c`V`W`Z`9`Z`k`Z`aleb Zci`<d`V`h`V`c`Y`edh-
1`k`Z`an`V[[ZXi`e`Z`de`a`h`a`k`Z`h`#`

&*# African Eurobonds yields are very sensitive
to downgrades by credit rating agencies. 6[gXVc`
: j gdV`dcYh`Vg`Z`V`hd`b dg`ZneZch`kZ`i] Vc`i] Z`V`kZ`g
V`Z` : j gdV`dcY``hj ZY`V`h`Z`b Zg`e\`b Vg Zih`H`b 1]!"
' %`%`W`#`1] Z] ^] "gh`e`Z`g`Z`ei`dc`Vi`i`V`X] ZY`id`6[gXVc`
V`dcYh`h`b V`can`j] Z`a`Z`Y`V`c`Y`g`k`Z`c`W`i`ed`d`g`h`d`k`Z`g`Z`^`c`
X`g`Y`1`g`i`e\`h`H`b 1]!" %`&`#`H`c`XZ`6[gXVc`V`dcYh`Vg`Z`
e`Z`g`Z`k`Z`Y`id`V`Z`gh`n`i] ZnV`g`Z`a`h`h`f`Z`Y`V`h] ^] h`Z`a`h`
V`c`Y`c`k`Z`hid`g`X`dci`c`j Z`id`h`X`g`b V`Z`[dgi] ZhZ`V`dcYh`
H`B`j`i`o`Z`!" %`&`!`i] X] V`g`Z`h`j V`an`dk`Z`g`h`V`h`X`g`V`Z`Y`#`i`
has also been established that, in general, the yield
heg`Z`V`Y`h`d[h`d`k`Z`g`Z`^`c`V`dcYh`Vg`Z`h`c`f`X`V`c`ian`V[[ZXi`Z`Y`
V`h`X`g`Z`Y`1`g`i`e\`h`h`AV`g`V`c`i`G`Z`h`Z`c`V`c`Y`k`dc`B`V`a`o`V`c`!
& . , 1`V`c`Y`i] Vi`i] Z`g`Z`h`V`X`d`g`Z`a`i`dc`V`Zi] Z`Zc`Y`d`l`c`-
\`g`Y`e\`V`c`Y`c`X`g`V`h`Z`c`h`Z`a`h`H`h`!" %`%`!`e`V`g`X] aV`gn`c`
i] Z`6[gXVc`X`dci`Z`ni`#L] Zc`V`V`d`g`d`l` Z`gh`g`i`e\`h`W`d`k`Z`
`c`k`Z`hib Zci`g`Y`Z`!`1] V`h`V`Z`c`Y`Z`b d`ch`ig`i`Z`Y`i] Vi`V`dcY`
n`Z`a`h`V`g`Z`a`i`k`Z`an`c`h`Z`ch`f`k`Z`id`Y`d`l`c`g`Y`Z`h`!`V`Y`i`
l] Z`c`i] Z`g`i`e\`h`Vi`i] Z`j`c`h`i`Vi`h`h`i] ZnV`Z`X`db Z`k`Z`gn`
g`Z`hed`ch`k`Z`Z`k`Z`c`id`h`b V`a`i`Y`d`l`c`g`Y`Z`h`Z` Z`g`g`A`1`V`c`Y`
Hi`^`a`fo`!`& . . 1`#`C`Zi`g`Z`h`Z`V`g`X] `t`g`h` Z`V`c`Y`6`a`A`Y`Z`Y`!
' %`&`h`j`\\`Z`hi`h`i] Vi`d`k`Z`gi] Z`e`Z`g`d`Y`" %`&` ' %`&`!`dc`
V`k`Z`g`A`Z`!`X`adh`Z`id`V`i] g`Y`d[1`g`i`e\`V`Xi`d`ch`Y`g`Z`Xi`an`

FIGURE V
COST OF AFRICAN 10-YEAR EUROBOND ISSUANCES, 2010–2020



Source:

11 B`X] V`Z`a`D`a`W`h`^`V`c`Y`=`d`l` V`g`Y`H`i`Z`c`!`H`d`k`Z`g`Z`^`c`V`dcY`h`hj`Z`h`Y`d`6[gXVc`Xdj`cigZ`h`eVnb`dg`Z`id`W`d`g`d`l`4`!`Journal`of`African`Trade`,`k`d`a`#`!`C`dh`#`&`'`t`9`Z`X`Z`b`V`Z`g``%`&`!`#`

V[[ZXiZY`WdcY`nZa`h`e`i] Z`Z`^] i`6[gXVc`Xdj cigZh`
hij YZY#EgkViZ`ckZhidgh`Vg`Xdjchj b Zgh`d[`c[db V-
tion and are relying more than before on credit rating
VZcXZh`eg`Vccdj cXZb Zcih#, dgi] Vi g`Vhdc!`gMi`e`
VXi`dch`Vg`b dg`a` Zan`id`[dædl` gVi] Zgi] Vc`YgkZ`i] Z`
: j gdWdcYh`nZa`h`b Vg Zi#L] Zi] Zgi] gij \ `i] Z``hij -
VcXZ`d[`eg`Vccdj cXZb Zcih`dg`gMi`e` VXi`dch!`l] X]`
Vg`j`hj Van`eg`Y`XiZY`W`ckZhidgh`th`cXZ`b dhi`eg`
Vccdj cXZb Zci`VhhZhnb Zcih`Vg`a`ViZg`Xdc[`g`ZY`W`
gMi`e` VXi`dch!`8G6h`Xdc`e`j Z`id`] VkZ`Wdi] V`Y`g`Xi`
VcY`Vc`e`Y`g`Xi`b eVXi`dc`i] Z` : j gdWdcYh`b Vg Zi#

&+# **Avalanche of rating downgrades of African countries.** H`cXZ`i] Z`VZ`^`c`c`e`d[i] Z`eVcYZb`X!`%
d[i] Z`(`6[gXVc`Xdj cigZh`g`iZY`W`8G6h`] VkZ`VZC`
Ydl`c`g`YZY`dg`kZc`cZ`Vi`kZ`dj iad`h`W`Vi`z`Vhi`dcZ`
d[i] Zi] g`Z`b V`dg`8G6h`#2]] Z`b V`dg`t`nd[i] dhZ`Xdj c-
igZh`k`(`eZg`XZci`Vg`c`dl`Vi`j`c`hi`Vij`h!`l`f] `b`dhi`
Xa`hh[`ZY`Vh`W`e`Vi`] ^] `Xg`Y`f`gh`dg`Vi`kZgn`] ^]`
Xg`Y`f`gh`#c`Xdb eVghdc`l`f] `di] Zg`g`^`dch!`6[gXVh`
Ydl`c`g`YZh`e`eZg`XZci`Vg`Y`heg`ledg`dc`Van`] ^] Zg`
i] Vi`i] Z`ad`W`a`V`kZ`g`Z`d[(`&eZg`XZci`k`d[VX`!`%`&W`
thZZ`[^]j`g`K`#

& # **Since the start of the pandemic, the issuing of Eurobonds has been a quick-fix solution.** The
[hXVae`g`hhj g`ej i`dc`6[gXVc`Xdj cigZh`Vh`V`g`hj a`
d[i] Z`X`d`g`c`V`k`g`h`Y`h`Z`V`h`Z`t`8DK`9`&`f`eVcYZb`X`
ej`h] ZY`h`db Z`X`dj cigZh`id`ej`gh`Zi] Z`eVi] `d[`h`hj`e`
: j gdWdcYh`e`dg`Z`gid`b`f`Vi`Zi] Z`cZ`Vi`kZ`Z[[Z`Xicc`[ZA

1 b]c ^ ZZ"

Xdj cignh`WY] ZgzcXZ`id`i] Z°8db b dc°; gVb Zl dg`[dg`

' (# **Most of Africa's debt was directed to infrastructure investment.** 6[gXVh'ghZ'c ZmiZg:Vá'cYZW-ZYcZhh' Vh'cdi'b ViX] ZY'Wh'hj [[X'Zci'andV] hi' < 9E° \gdI i] hZhh'i] Vc' eZgXZci'dcV'kZg\ZVZiI ZZc' %&%° VcY'° % % #B j X] 'd[6[gXVh'hdkZg' \c'YZW'] Vh'VZC° j hZY'id['cVcXZ' °c[ghig Xij g' egd_ZXi h'i diVæc\ 'dkZg I + %° Vædc' °c' adVch'h'cXZ' °&('hGVh"L dg !" % & # Hdb Z'Xdj cigZh'deiZY'id'eVg an] hZ: j gdVlcY' egd-ceedings, which are short-term debt, so as to finance c[ghig Xij g' egd_ZXi h'i] Vi Vg' d[Vædc\ 'iZgb 'cVij g' # I] h'Y'hXg'eVcXn' °c' b VcV\ °c\ 'YZW' °h'Xdb edj cYZY° Wh'i] Z[V'g' g' d[hdb Z'6[gXVc'Xdj cigZh'id'VYZf j ViZan° j hZYZW'id'YZkZæe'i] Z'g'c[ghig Xij g' thZZ[^j g' K > # ') # **Mixed performance with different levels of borrowing among countries.** °DkZgi] Z'°eVhi'°&%°nZVgh'i] Z°

FIGURE VII
DEBT AND INFRASTRUCTURE DEVELOPMENT, 2011–2020



Source:

7di] Xdj cigZh] VYidWggd] \Vc'idXdkZgdj ihVcY-
 c\ YZW'eVnb Zcihg'hj á c\ [gdb 'i] Z] chj XXZhhlj á
 egd_ZXih1B j i'óZ!' % &#

' , # Taking into consideration the significant infra-
 hig Xij g' [cVcXc\cZZYh!Zhi'b ViZY'Vi'i & (%Wad^o
 id'i & %Wad^o Vccj Van'6 [gXVc'9ZkZaleb Zci'7Vc'!
 ' %&-!'"6 [gXVc' Xdj cigZh'cZZY'id'eVn'heZX'VaViiZc-
 i'dc'id'g'Yj Xc\cZ[[X'ZcX'Zh'c'ej W'X'heZcYc\ VcY'
 hig'c\i] Zc'c\i] Z'g'c [g'hig Xij g'\dkZg'VcXZ!'ZheZ-
 X'Van'c'i] Z'8DK-9"& XdciZmi'c'1] X] Xdj cigZh'Vg'
 [VXc\ab 1ZY[1XV'heVXZ'VcY'cXg'VhZY'ej W'X'YZW#

FIGURE IX
PERFORMANCE AGAINST WORLD BANK GOVERNANCE INDICATORS, 2020



Source:

' - # I] Z'f j Zhi Wn'6[gXVc Xdj cigZh'id Viig/Xi b dg' [cVcX'Va'gZhdj gXZ'h'id XadhZ'i] Z'gh'bzVWZ [cVcX'c\ \Ve'VcY'hj eedg'i] Z'ghig Xij g'v'ig/ch[dbg Vi 'dc'] Vh'] Z^ i ZcZY'i] Z'Xdcic'Zci h'g'ZaVcXZ'dc'ciZgcVi 'dcVa XVe'fVab Vg Zi h#l] Z'cXg'ZhZY'h] Vg' d[egkVi Z'Vdg gdl c\ 'c'i] Z'Xdb edh'f'dc'd[i] Z'YZW'd[6[gXVc Xdj c- tries is expected to grow, especially in the context d[i] Z'VYY'f'dcVa'hi'gZhh'dc'i] Z'g'V'Y\Zih'Vh'V'g'hj a' d[i] Z'eVcYZb X#DI c\ 'id'i] Z'[Z'm'W'f'n'c'j h'c\ 'i] Z' egdXZZYh[glb : j gdl'icYh!Xdb eVg'Y'id'd[[X'VaYZW! i] Z'g'f' Vh'V'Xdch'YZg'W'Z'cXg'ZhZ'c': j gdl'icY'hhj - VcXZ!hiVg c\ 'c' %&!VcY'b Vcn'Xdj cigZh'VZ'XVb Z' [g'f j Zci'eVg X'eVcih#] Vi h] f'i'Z'Y'idV'b Vhh'kZ'i'g'cY' d[V'W'ggdl c\ 'i] Vi'l 'a'g'Zhj a'c'V'l Va'd[b Vij g'f'Zh'c' ' %) 'VcY' % * # = dl ZkZg'i] Z'VkVa/cX] Z'd[Ydl c- \g'VZh'd[i] Z'hdkZ'g'c'Xg'Z'Y'f'd[b dhi'd[i] Z'6[gXVc' Xdj cigZh'g'f'iZY'Wh'i] Z'b V_dg'Xg'Z'Y'f'g'Vi c\ \ZcX'Zh' Yj g'c\ 'i] Z'eVcYZb X' Vh'ZcYVc\Zg'Y'i] Z'g'VXXZhh' id'i] Z'ciZgcVi 'dcVaXVe'fVab Vg Zi #e'[VXi!i] Z'VWhZY' j V\ b Zci'd[8G6hVcYi] Z'Ydl c\ g'VZh'Xdj a'c'Xg'ZhZ' i] Z'gh' d[YZW'g'ZeVnb Zci'YZ[Vj a'VcY] VkZ'XVh'XVY'c\ Z[[ZXi'h!b V'c'a'ndc'[dg'Z'c'Y'g'Z'Xi'c'kZhib Zci'#e'VYY^ i'dcl'6[gXVc: j gdl'icYh'n'Z'a'h'Vg' [dj cY'idVZ'kZ'g'hZc- h'f'kZ'idYdl c\ g'VZh'VcYi] Z'kj a'Zg'W'f'Z'h'd[6[gXVc' Xdj cigZh'Vg'Z'Vhd'YZZ'eZcZY'Wh'i] Z'6[gXVc'e'g'Z' b f b' dc\ad'W'aYZW'i] Vi'c'Xg'ZhZ'i] Z'Xdhi'd[V'W'ggdl c\ '# ' . # 9j g'c\ 'i] Z'eVcYZb X'i'i] Z'd[[X'VaYZW'g'Z'aZ] efforts were hindered by the downgrades and many Xdj cigZh'l Z'g'c'di'W'Z'id'iV' Z'VYkVciV\Z'd[i] dhZ' c'f'Vi kZ'h#l V' c\ 'cid'Xdch'YZg'f'ic'i] Z'W'W'kZ'b Zc- i'dcZY[VXidgh!i] Z'g'Z'h'V'c'ZZY'id'Xdch'YZg'f j Zhi'dc'c\ ' i] Z'Xg'Z'Y'W'f'nd[8G6h!l] Z'g'Z'Xd'c'c'c\ 'i] Vi'6[gXVc' Xdj cigZh'Vhd'] VkZ'i] Z'g'dl c'eVg'd[ghedch'W'f'n'c' Xdcig'W'i c\ 'id'i] Z' ^] "gh' e'Zg'Z'ei'dc#L] Z'Z'b Vcn' 6[gXVc'Xdj cigZh'] VkZ'b VcV\ZY'id'c'kZhi'i] Z'egd- XZZY'c'h'd[YZW'c'YZkZ'ade'c\ 'i] Z'g'c[ghig Xij g'Z'f'] Vh'VZ'Zc'Zhi'W'Wh] ZY'i] Vi'i] dhZ'Xdj cigZh'i] Vi'] VkZ' [V'Z'Y'idYd'hd'Vg'Z' Vk'c\ b V_dg'egd'W'Z'b h'l f] g'Z'heZXi' id'i] Z'c'hi'f j i'dcVa'dkZgcVcXZ'd[i] Z'g'ej W'X'heZcY- c\ '#l] j h'i] Z'c'ZZY'[dg'hi'g'c\ 'i] Z'c'c\ 'i] Z'c'hi'f j i'dch'

[dg'c[ghig Xij g'Z'dkZgcVcXZ'id'g'Z'Y] XZ'cZ[[X'ZcXn' adhhZi'c'Xg'ZhZ'i] Z'g'Z'ij g'c'dc'c'kZhib Zci'VcY'Vk'd'Y' VZ'Xdb c\ 'i'g'eeZY'c'V'k'X'dj h'YZW'Xn'X'Z'# (%# GZhedch'W'Z'W'ggdl c\ \VcY'XdckZg'c\ 'h'egd- XZZY'c'h'c'id'egd'Yj Xi'kZ'c'kZhib Zci'i] Vi'XVc'W'ddhi' i] Z'ZXdcdb n'VcY'Xg'Z'Vi'Z'gdl i] VcY'YZXZci'_d'W'h' h' i] Z'l Vn'id'ig'ch[dbg YZW[glb V'V'g'Z'c'cidV[c'VcX- c\ 'hdaj i'dc'VcY'V'Xdci'g'W'i'dc'idl Vg'h'X] Vc\ c\ 'i] Z' 6[gXVc'c'Vg'Vi kZ'#< ad'W'aYZW'z'kZ'h'] VkZ'c'Xg'ZhZY' Va'dkZgi] Z'l dg'Z'heZ'X'Van'h'c'XZ'i] Z'[c'VcX'Va'Xgh'h! VcY'6[gXV'h'eVg'd[i] Vi'YZW'l Vh'kZ'g'h'b V'f'c'g'Z'a- i'kZ'iZ'g'h!6[gXV'] Vh'V'egd'W'Z'b d[adl 'a'kZ'h'd[gh'kZ- cj Z'\ZcZg'f'ic'!'b d'W'ab'Vi'dc'VcY'c'kZhib Zci!'g'f'i] Zg i] Vc'V'YZW'egd'W'Z'b #l] Z'Xdcic'Zci'c'ZZY'h'id'\ZcZg d ViZ'] ^ Z'g'Z'X'g' h'kZ!ha Q c V]V h 4

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References

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°J c↑ZY°CVi`dch`°% %A#Building Forward Together: Financing a Sustainable Recovery for the Future of All#

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