7 K D Q N 0\ UR X G D G & K P D L U

, Q RUGHU IRU LQWHUQDWLRQDOWUDGHWRRSHUDWHHIIHFWLYHO\Q
DSSUHFLDWHWKDW

0\ GHOHJDWLRQ DOVRHFRQVLGHUHGWKHSURSRVDOWRSURYLGHDFRQ
$VVLVWDQFH LQ SURPRWLQJWHEUHQGDVZHOODVRQDQRWKHUDUHD
DQG HVSHFLDOO\ - GXULQJWKH &29,'

: H EHOLHYHSURJUHVVKDVEHHQPDGHY V\QHUJ\ ZKHQ PDWFKHG
SDUW RI RXU 0HPEHUVKLSWDVNVZLWKGHYHORSPHQWSDUWQHUV

JRYHUQPHQWVDQG XS$MRUWKLVWHDOROLQVWDQFH P\
KROGV DQ DQQXDO PRRWLQJZRUNVKRSVXEPLWWHGDUWLFOHV F
LQWHUQDWLRQDOODZDQGDZDUGHGDSULQWHUQDWLRQDOSULYDWH DQ
WUDLQLQJ6HPLQDUDQG $FDGHP\ RI ,QWHUQDWLRQDOODZRI W
/DZ RI W´KWKH6HD\HDU

0U 0DG&KPDLU

/HW PH PDNH D IHZ FRPPHQWVRQ VRPHWKLQJ P\ FRQWLQXH W
&RXUVHV GXULQJ WKH SDQGHP-LFDEHGWKHDURQLPQRIFX
:H VLQFHUHOWKRWHDLQLQJZLOOKXPEOHQ-QHUVRQPDW
+RZHYHULV LQWHULP PEHXDLQVGRQJFWSRFKHWRULDQ VODW
LQWR D HOHPLUDORQXODU WKDWHPDQGEHZEHORQG H
OLPLWHG QXPEHU RI DSSOLFDQWV

6HFRQG ZH RXJKW WR SD\ DWWHQWLRQ WR ZD\V QR
DXGLHQFH LQ DQ HIIRUW WR PDNH LQWHUQDWLRQDO
OHFWXUHV DYDLODEOH DW[SRUGHWWKLVVKUHGEHQDWLJR

EHOLHYHV WKDW WKH RFFXUUHQFH RI WHUURULVP DFWV DQG WKUHDWV WR LQ
WKH EDVLFV RI LQWHUQDWLRQDO ODZ DQG DOVR WR

7KLUG WKH GLYHUVLW\ RI OHJDO WUDGLWLRQV DQG GHH
SODQQLQJ WKH 7KLUG 6HVVLRQ UHDFKHG DW WKH 8QLWHG 1DWLRQV LQ
PDNH FRQVFLRXV HIIRUWV WR EULQJ WRJHWKHU FDQ WKHV
HQULFK WKH FXUUHQW LQWHUDFWLRQV RI LQWHUQ
LPEDODQFH

,Q FORVLQJ 5HSXEOLF RI .RUHD ZLOO FRQWLQXH WR
WHDFKLQJ GLVWXUEDQFH DQG ZLGHU UHFLDWLF

:H ORRN IRUZDUG WR HQJDJHPHQW LQ RXU SRUW

7KDQN 0U3UHVLGHQW(1'