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MEMORANDUM INTERIEUR

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Α:

DATE: 9 February 2011

REFERENCE:

FROM: Andrei Terekhov, Executive Director Terekhov DE: Office of Administration of Justice

covering the period hom Fraty to ST Locomon.

UBIET (1 July to 31 December 2010)

cc: The Deputy Secretary-General Mr. Nambiar Mr. Kim

Chiefs of Administration

Third activity report of the Offi ce of Administration of Justice 1 July to 31 December 2010

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OAJ Report 1 July to 31 December 2010

I. Introduction

1. The third report of the Office of Administian of Justice (OAJ) outlines the activities of the Office for period 1 July to 31 December 2010.

2. As the previous two reports is report covers the activitie of the Office of the Executive Director, the UN Dispute and Appeals Tribunals and the Office of Staff Legal Assistance (OSLA).

II. Executive Summary

During the reporting period, the Office of the ecutive Director, OA, Jwas mainly tasked 3. with the coordination of the preparation of the preparation of the Secretar General to the General Assembly, providing a review of the formal system administration of justice. It also continued to make improvements to the OAJ website, withwas launched on 28 June 2010, in particular to the website search capability in order to facilitatesearch of ordersnal judgments, and to the fully web-based case management system, which is nearing completion. In keeping with the mandate to negotiate and conclude agreemeintsemitties in the UN Common system wishing to participate in the UN system of administration of justice, two additional agreements were concluded, one with the International Tribunal for the Law of the Sea (ITLOS) and another with the United Nations Joint Staff Pension Fund (UNJSPF). This brings the total of such agreements concluded by the Secretary-General of the Uthitstions under article 2.10 of the UNAT Statute to six. An agreement with thetlemnational Court of Justice (ICits) close to finalization. The OAJ also carried out an outreach mission to and haektown-hall meeting at Entebbe Support Base (MONUSCO), Uganda, on 1 and 2 July 2010. Additionally, the OAJ has supported the Internal Justice Council (IJC) in its work, including theeparation of its report to the General Assembly on the implementation of the new system of admiation of justice, as well as the preparation of a code of conduct for the judges of the United Nations Dispute Tribunal (UNDT) and the United Nations Appeals Tribunal (UNAT), for conderation by the General Assembly.

4. To give a general overview of the first 18 months of operation of the new system of administration of justice (1 July 2009 to 31 December 2010), the UNDT received a total of 588 cases (including cases transferred from the system) and disposed of 329 cases, rendered 313

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21. The geographical distribution of cases among the three locations of the UNDT has been changed as follows:

(a) Locations covered by the Geneva Registry:

	Other 16 (21%)		Appointmentrelated 10(13%)
			Benefits 10(13%)
Non renewal 11 (14%)			
			Disciplinary 16(21%)
	Non promotion 11 (15%)	Separation 2 (3%)	

Chart 5 Cases registered between 1 Julynd 31 December 2010 by subject-matter (combined data for the three Registries)

10. Legal representation of applicants before the UNDT

30. During the period covered by this report, OSLA provided legal assistance in 25 of new cases before the Tribunal, 12 staff members were represented by private counsel, nine staff members were represented by volunteers who with recurrent or former staff members of the Organization and 30 staff members represented themselves (see Charts 6 and 7).

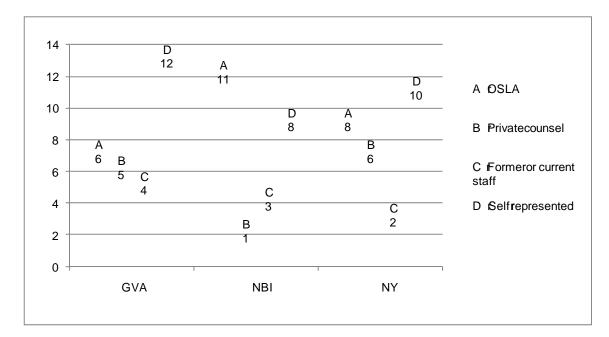


Chart 6 Legal representation of applicants, registered cases by Registry (1 July to 31 December 2010)

Chart 7 Legal representation of applicants (combined data for the three Registries)

Selfrepresented30 (39%)	OSLA 25(33%)
Formeror current staff 9 (12%)	Privatecounsel 12 (16%)

11. Outcome of disposed cases

31. During the period covered by this report, 107 **same**re disposed of. Of these cases, 52 judgements were in favour of the respondent (**ap**plication rejected in full), 14 judgements were in favour of the applicant in full and 24 judgements were in favour of the applicant in part (i.e., some claims on liability). A total of 17 application mere withdrawn, including cases successfully mediated or settled (source and 9).

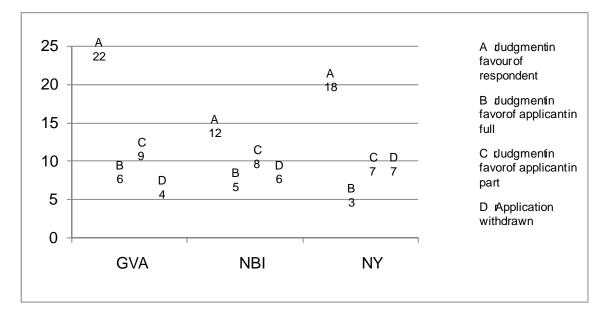


Chart 8 Outcome of closed cases, bregistry (1 July to 31 December 2010)

Chart 9 Outcome of closed cases (cobined data for the three Registries)

	Application withdrawn 17(16%)	Judgmen i n favour of respondent 52(49%)
Judgmen i n favour of applicantin part 24(22%)		
	Judgmentn favour of applicantin full 14(13%)	

12. Relief ordered and compensation awarded

32. During the period covered by this report, 38 judgements were rendered in favour of the applicant either in full or in part. In 24 instages, only financial compensation was ordered. In 14 instances, both financial compensational appecific performance were ordered.

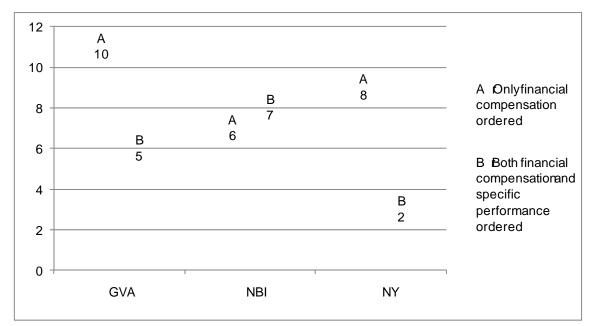


Chart 10 Relief ordered by Registry (1 July to 31 December 2010)

V. Activities of the United Nations Appeals Tribunal

A. Composition of the Appeals Tribunal

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B. Judicial statistics

1. General activity of the Tribunal

36. This report includes statistics from the summer 2010 session of the Appeals Tribunal (held from 21 June to 1 July) which were not yet available when the prior report was prepared and from its fall session, which was held from 18 to 29 October 2010. At these two sessions, the Tribunal heard and passed judgement on appeals filedinate judgements rendered by the UNDT (see article 2.1 of the UNAT Statute); against decriss of the Standing Committee acting on behalf of the UNJSPB, alleging non-observance of the Rations of the UNJSPF (see article 2.9 of the UNAT Statute); and, on appeals from entities that concluded a special agreement with the Secretary-General of the United Narts under article 2.10 of its Statute

37. During the first 18 months of operation, UNAT received a total of 186 new appeals, rendered 103 judgements and disposed of 95 cases. It issued 30 orders.

38. During the reporting period, from 1 July to 31 December 2010, UNAT received a total of 76 new appeals, including seven against the Fund, three against UNRWA, one against ICAO, and 51 cases appealing judgements of the UNDTstayf members and 14 by the Administration. The Tribunal issued 28 orders.

2. Outcome of disposed cases

39. During the period covered by this report, 70 judgments were issued and 62 cases were disposed of.

40. One judgement was rendered in appeal against the UNJSPB, in which the Appeals Tribunal

VI. Activities of the Office of Staff Legal Assistance

A. Introduction

47. During the first 18 months of operation, OSLA dealt with 1192 cases, 714 of which it has closed or resolved. As at 31 December 2010, OSLA had a total of 478 active cases.

48. During the current reporting period (11/Ju2010 to 31 December 2010), OSLA received 254 new cases and closed 204 cases.

49. These numbers reflect OSLA representingffstmembers before a body in the formal system, assisting in informal dispute resolution,

counterparts in the legal offices of the Secretariat and UN agencies, funds and programmes. Positive and good progress has been made in this regard, both through resolving individual cases and through joint training opportunities and formal and informal exchanges with colleagues.

56. Against this background OSLA continues to achieve a great deal with limited resources. In summary, this achievement is demonstrated by: the number of cases resolved, either directly by OSLA or with OSLA's contributions and astance, by the continued development of office structures, policies and internal guidelines, through the establishment of an internal database and on-line resources for use by legal counsel, and establishment and coordination of a reliable network of volunteer anor bono counsel and legal interns working with the Office. Other hallmarks of OSLA's progress include its positiventacts with UN staffunions and associations, members of the IJC, academic and legal institutiand other UN entities. OSLA has completed several successful outreach/field missions tof staft managers serving in field missions in the period 1 July to 31 December 2010, includingUganda (Entebbe Support base (MONUSCO)); Goma, DRC (MONUSCO); N'djamena, Chad (MINURCAT); Baghdad, Iraq, and Amman, Jordan (UNAMI); Naqoura, Lebanon (UNIFIL); AccraGhana (UNHCR and other UN entities); and, Cairo, Egypt (UNHCR and other UN entities).

- D. Statistics
- 1. Number of cases received in OSLA in the period 1 July to 31 December 2010

57. As at 1 July 2010, OSLA had 428 pending cases. From 1 July to 31 December 2010, 254 additional cases were brought by staff members (including former staff members or affected dependants of staff members) to OSLA. Dur**ing** reporting period, 204 cases were closed or resolved, bringing the number of cases pending before OSLA to 478 as at 31 December 2010.

2. Advice and legal representation to stafappearing before recourse bodies

58. Table 1 below provides further details of the 254 new OSLA cases for the period 1 July to 31 December 2010, including a breakdown of formassies before each recourse bodies, those not before formal bodies or where summary advices provided, and the number of closed or resolved cases for each recourse body or category.

59. In Table 1, "Disciplinary cases" indicate those cases where OSLA provided assistance to staff members in responding to allegations of misconduct. In cases before the UNDT and UNAT, as well as the former UN Administrative Tribugal rrioTc 8t1-5 / T T

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UNICEF OIA	-	-
UNJSPF	-	-
Cases before formal body	103	110
Cases not before formal body	34	

Chart 12 OSLA closed/resolved casesbefore UN Dispute Tribunal by venue (Geneva, Nairobi and New York)

NY 13(32%)

GVA 14(34%)

NBI 14(34%)

Other 67 (33%	5)	Disciplinary 31(15%)		
				Promotion 30(15%)
Performance 8 (4%)	Assignment 12(6%)	Entitlements 24(12%)	Cont 32(1	

Chart 14 Closed/resolved cases by subjectatter for the period 1 July to 31 December 2010

5. Cases by client (Department, Agency, Fund or Programme)

62. Charts 15 and 16, below, provide an overvief wOSLA cases received from Secretariat departments or UN agency, peacekeeping **political** missions, and funds or programmes between 1 July and 31 December 2010.

6. Cases by gender

57. Of the 254 new cases, 149 were brought by male staff members and 105 by female staff members. Of the cases closed/resolved during the reporting period, 114 were from male staff members and 90 from female staff members.

APPENDIX I

Proceedings of the UNDT

Intro	ction1
1.	Non-promotion/non-selection
2.	Non-renewal/non-extension of contract
3.	Appeals in connection with disciplinary processes (including separation from
	service as a disciplinary measure or placement on SLWFithlNs a discnn0-46(ei]TJ3)8not to1.15 TE 4. Appeals in respect of benefits/entitlements/salaries/allowances/cl
	 Other appointment-related appeals (including reassignment of sta appointment beyond retirement age, withdrawal of offer of appoint from service)
	6. Separation from service
	7. Suspension of action pending management evaluation
	8. Other matters

Introduction

1. A summary of major legal pronouncements made by the UNDT in judgments rendered from 1 July to 31 December 2010 is provided below. The summaries are not authoritative and the judgments cited below are not comprehensive. For a complete set of the judgments issued during the period covered by this report by the UNDT, the website of the UNDT (http://un.org/en/oaj/dispute/) should be consulted. It should also be borne in mind that, at the time of the writing of the report, a number of UNDT judgments were being appealed before the UNAT by either the applicant or the respondent. Therefore, the findings made by the UNDT in a number of the judgments mentioned below should not be considered final and the website of the UNAT should be consulted for the final determination made in the cases being appealed.

1. Non-promotion/non-selection

2. In *Liarski* UNDT/2010/134, the Tribunal held that job requirements differing from those expressed in a generic job profile which are seen as necessary or desirable for a particular post are permitted, provided that the drafters of the vacancy announcement are not influenced by extraneous or ulterior motives. The Tribunal also stated that, although it will not substitute its decision for that of the Administration in the discretionary matters of appointment and promotion, it will examine whether the selection process was carried out in an improper, irregular or otherwise flawed manner, and assess whether the resulting decision was tainted by undue considerations or was manifestly unreasonable.

2. Non-renewal/non-extension of contract

3. In *Eldam* UNDT/2010/133, *Dzintars* UNDT/2010/150 and *Applicant* UNDT/2010/211, the Tribunal reiterated that, while decisions on the renewal of fixed-term appointments are within the Secretary-General's discretionary power, they must not be improperly motivated and must not violate due process and that when the Administration gives a justification for the exercise of its discretionary power, especially as regards non-renewal of a contract, the reason must be supported by the facts. In these cases, the reason for the non-renewal of the Applicants' contracts was poor performance. The Tribunal held that while its control over supervisors' assessment of staff members' performance is limited to cases of manifest error, it is for the Tribunal to check, on the one hand, that supervisors have complied with the procedural rules for performance appraisal and, on the other, that the rating given warranted the Administration's not renewing a contract on the ground of performance.

for an Applicant to allege procedural flaws in the disciplinary process, s/he must also demonstrate that such flaws have affected his/her due process rights.

13. In *Buendia et al.* UNDT/2010/176, the Tribunal held that it could not uphold the findings and conclusion of a disciplinary process where due process rights were breached, and rescinded the decisions to impose disciplinary sanctions against the Applicants. In *Applicant* UNDT/2010/148, the Tribunal held that, in cases where allegations of impropriety are made against staff members, ST/AI/371 contains a requirement for programme managers to undertake an initial inquiry, which has to be adequate and timely, to determine whether there was "reason to believe" that the identified staff members had "engaged in an unsatisfactory conduct for which a disciplinary measure may be imposed". In *Applicant* UNDT/2010/171, the Tribunal held that, given the range of permissible sanctions for serious misconduct, it is necessary to consider the totality of the circumstances, including any mitigating factors, to assess where to pitch the appropriate sanction.

4. Appeals in respect of benefits/entitlements/salaries/allowances/classifications

Home leave

14. In *Wang* UNDT/2010/132, the Tribunal held that the change of the country of home leave referred to in administrative instruction ST/AI/367 is subject to the Secretary-General being satisfied of the three specified conditions, which include its consistency with the purposes and intent of staff regulation 5.3. Staff members have the right to enjoy entitlements acquired by the application of an exception, but only for as long as the circumstances meet the conditions of the exception; if those circumstances materially change, the staff member may lose those acquired rights.

Special leave with full pay (SLWOP)

15. In *Kamunyi* UNDT/2010/214, the Tribunal pointed out that staff rule 105.2 confers a general power on the Secretary-General to grant special leave in exceptional cases. While the rule does not specify what the scope of that power is, this can be ascertained from the specific context of the words which precede it and the wider context of this and other Staff Rules and Regulations. The tribunal noted that the rule about special leave is found in Chapter V of the Staff Rules which deals with annual and special leave, not disciplinary measures and procedures, and it concluded that "exceptional cases" is not a catch-all which extends to Chapter X disciplinary measures.

16. In *Lauritzen* UNDT/2010/172, the Tribunal held that while former staff rule 105.2(a) allowed the Secretary-General to place, at his own initiative, a staff member on SLWFP if he considers such leave to be in the interest of the Organization, such measure should only be taken in exceptional cases and for a limited period of time. Staff members, as long as they remain in the service of the Organization, have the right not only to be remunerated, but also to be given work.

Classification

17. In *Meesukul* UNDT/2010/141, the Tribunal dismissed the Applicant's appeal of the decision not to reclassify her post, holding that where an applicant raises general complaints of unfairness and denial of due process, it is incumbent upon the applicant to provide sufficient detail and evidence to sustain the complaint. In *Jaen* UNDT/2010/165, the Tribunal held that it would not be proper to circumvent the established budgetary procedures by shifting the posts approved by the General Assembly for specific functions to create other posts with different functions without the General Assembly's approval. In

5. Other appointment-related appeals (including reassignment of staff, appointment beyond retirement age, withdrawal of offer of appointment, etc)

8. Other matters

Request for review/Management evaluation

23. In a number of judgments, the Tribunal reiterated that requests for administrative review or management evaluation are mandatory first steps in the appeal process (*Znamenski* UNDT/2010/208, *Ryan* UNDT/2010/174, *Osman* UNDT/2010/158, *Ibekwe*

Legal assistance

30. In *Borg-Oliver* UNDT/2010/155, the Tribunal reiterated its jurisprudence in *Abu-Hawaila* that it cannot and should not, except in rare situations, excuse an Applicant for the failure of his/her Counsel to successfully defend his/her case.

Privileges and immunities

- 31. In *Bekele* UNDT/2010/175, the Tribunal held that:
 - it was "not in the Organization's interests that its standards are compromised in any way and for its staff or agents, to be treated below such standards by the authorities of a host country which clearly subscribes to and is bound by United Nations standards. For a host country to blatantly disregard its obligations by submitting UN staff, be they national or international, to degrading treatment, is a situation that this Organization must not be confronted with."
 - "Despite the abusive treatment occasioned to the Applicant, the Secretary-General made no representations to the Ethiopian Government through the appropriate channels. In actual fact, to illustrate the disregard of the applicable Staff Regulations and Staff Rules, the Respondent presented oral evidence that the applicant was advised by the UNECA Security Officer to file his complaints with the Addis Ababa Police Commission. (...) How did the

out in the Staff Regulations and Rules. They are free to engage in any outside occupation or employment, one of the pre-requisites being that counsel should be practising lawyers or University professors. The Applicant could not therefore successfully claim that she is a "staff member" or "staff" of the Secretariat, within the meaning of Article 97 of the Charter of the United Nations.

Compensation

35. In *Kamunyi* UNDT/2010/214, the Tribunal held that the remedy of rescission is not appropriate where the unlawfulness relates to procedural failures such as those which occurred in the handling of the request for waiver of immunity. However, the Applicant was entitled to

the proceedings on the basis of lack of prosecution. In Li UNDT/2010/163, the Tribunal dismissed the case for want of prosecution, having found that the Applicant had failed to file her application within the time limits granted by the Tribunal and had demonstrated a lack of vigilance and diligence, and that she must be deemed to have abandoned the proceedings.

Conditions of work

41. In *Leboeuf et al.*, the Tribunal examined in detail the definitions of "scheduled workday" and "hours of work" in order to determine the scope and application of compensation for overtime.

Secretary-General's discretion to withhold OIOS investigation reports

42. In *Klein* UNDT/2010/207, the Tribunal found for the Applicant on the basis that the discretion to withhold or modify an OIOS investigation report pursuant to General Assembly resolution 59/272 exists for reasons which include avoiding or minimising harm in circumstances such as where an OIOS report has been improperly concluded, and must be exercised reasonably.

Performance evaluation

43. In *Jennings*, the Tribunal held that, as soon as performance shortcomings are identified, appropriate steps to rectify the situation should be taken, in consultation with the staff member. Accordingly, performance improvement measures may be instituted based on the ongoing performance evaluation and prior to the finalization of the e-PAS report. The Tribunal also held that rebuttal proceedings constitute part of the performance evaluation process and must be completed with maximum dispatch. The rating resulting from the rebuttal process cannot be appealed.

Specific performance

44. In

APPENDIX II

Proceedings of the UNAT

Introduc		
5.	Damages awarded without evidence of economic loss	2

Introduction

1. A summary of the major legal pronouncements made by the UNAT in judgments rendered during its second and third sessions held from 21 June to 1 July and from 18 to 29 October 2010 is

privileged, it cannot be ordered to be produced as this would destroy the privilege. Also, if truly privileged, the trial judge would err in drawing an adverse inference against its non-production.

6. In *Wasserstrom* (2010-UNAT-060), the Tribunal, applying its Judgment in *Bertucci*, held that the interlocutory appeal from the decision of the UNDT, that the determination by the Director of the Ethics Office that no retaliation occurred constituted an administrative decision falling within the jurisdiction of the UNDT, was not receivable. The alleged lack of jurisdiction of the UNDT was not clearly established in this case: the question of whether there was an administrative decision required adjudication on the merits of the case and could not be the subject of an interlocutory appeal.

7. The Appeals Tribunal also held in *Wasserstrom* that the appeal against the UNDT's order for production of documents was also not receivable because it was interrelated with the alleged lack of jurisdiction. Interlocutory appeals on matters of evidence, procedure, and trial conduct were not receivable.

4. Payment of and maximum amount of compensation

8. In *Crichlow* (2010-UNAT-035), the Appeals Tribunal noted that the Secretary-General had already paid the damages awarded by the UNDT. By paying the judgment award, the Secretary-General accepted the UNDT Judgment and his cross-appeal was therefore moot.

9. In *Mmata* (2010-UNAT-092), the Appeals Tribunal affirmed the UNDT award of compensation for loss of earnings for the seven months from the date of his separation to the date of the UNDT Judgment (as an alternative to the order for reinstatement of the staff member) plus an additional amount in the sum of two years' net base salary. Because the total of these amounts exceeded the compensation limit of two years' net base salary, the UNDT gave reasons to justify an increased award under article 10.5 (b) of the UNDT Statute. In the opinion of the Appeals Tribunal, article 10.5 (b) of the UNDT Statute does not require a formulaic articulation of aggravating factors; rather it requires evidence of aggravating factors which warrant higher compensation. In addition to finding that the staff member was unfairly dismissed for serious misconduct, the UNDT found evidence of blatant harassment and an accumulation of aggravating factors that supported an increased award.

5. Damages awarded without evidence of economic loss

10. In *Abboud* (2010-UNAT-100), the Appeals Tribunal noted that the UNDT found that the irregularities did not create any economic loss or actual damage for the appellant. It also noted that the appellant had not requested any damages. Nonetheless, the UNDT awarded him damages. The Appeals Tribunal vacated the award of damages.